

**Florida International  
Model United Nations 37**



**Handbook**

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# A Word from The Secretary-General

Dear Delegates, Advisors, and Guests,

Welcome to FIMUN 37! It is an incredible honor to serve as your Secretary-General, and I am beyond excited to witness the passion, diplomacy, and hard work you will bring to this conference. Model United Nations is more than just a debate, it is an opportunity to develop leadership, critical thinking, and the ability to engage in meaningful dialogue on the most pressing issues of our time.

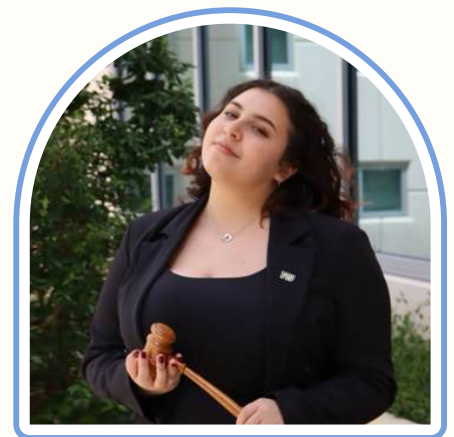
This conference would not be possible without the dedication and effort of so many individuals. I want to extend my deepest gratitude to Dr. Mohamed Ghumrawi for his unwavering support and guidance. A heartfelt thank you also goes to my incredible Secretariat team, directors, chairs, and staffers—your commitment and hard work have made this conference a reality, and I am truly grateful to be working alongside such an inspiring group of individuals.

This year's theme, "Diplomacy in a Divided World," is more relevant than ever. In an era of increasing global challenges and division, diplomacy is not just a skill—it is a responsibility. The ability to listen, negotiate, and find common ground is what drives real change. Here at FIMUN, we believe that young leaders like you have the power to shape the future, and it starts with the conversations and collaborations you engage in during this conference.

I encourage you all to step outside your comfort zone, challenge your perspectives, and embrace the experience. Whether this is your first conference or you are a seasoned delegate, take every opportunity to learn, grow, and make connections that will last beyond these three days.

Thank you for being a part of FIMUN 37. I cannot wait to see all that you accomplish!

Isabella Balbi Masso  
Secretary-General, FIMUN 37  
ibalb007@fiu.edu



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# A Word from The Director-General

Dear Delegates, Advisors, and Guests,

I am so grateful to welcome you all to FIMUN 37! This conference has been some of the hardest but most rewarding work I have ever done, and I wouldn't trade any of it! I am incredibly proud of all of my Secretariat members for their hard work and dedication to making this FIMUN the greatest one yet. I truly believe that this will be one of the biggest and best FIMUNs we have ever seen and we could not have done it without the amazing and hard work of the entire Green School Faculty, especially Dr. Ghumrawi. He has been the greatest help to all of us and has dedicated far more of his time to us than he needed to, but we are eternally grateful for him. His hours spent giving over every detail with us and contacting so, so many faculty members on our behalf was invaluable, and I can only hope that next FIMUN that the groundwork is already laid so he can do less work!

I also want to thank our amazing Directors and Chairs, who have worked so hard on their Background Guides and on preparing their committees to be as fun and well-run as possible. The topics we have this year are some of the most fun we've ever had, and are each topics that every director is dedicated to making come to life. Thank you all for putting up with my insistent texting about coming to take your headshots and all of our messages about sending in your letters and bios. FIMUN 37 could not happen without your tireless work.

Lastly, I want to thank all of you for your attendance and preparation. To the students, all almost 800 of you, I am so glad to have doubled our attendance from last year, and I hope that this FIMUN does not let any of you down! To the advisors, thank you so much for the work you all put into helping your students prepare and for working with the entire Secretariat to make your attendance happen. I truly appreciate every late-night email and 8 am phone call because it just goes to show how dedicated you are to your students.

Thank you all for attending FIMUN 37, and I hope you all have an amazing experience. Isa and I have worked so hard to make sure that FIMUN can continue to grow bigger and better even past our time, but for now want all of us to soak in the fun of FIMUN together!

Thank you,  
Alexandria Cerini  
Director-General of FIMUN 37  
aceri008@fiu.edu





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# Sensitivity Statement

FIMUN 37 has a zero tolerance policy on racism, sexism, xenophobia, homophobia, and transphobia. If delegates are found to be engaging in any such actions or rhetoric are open to disqualification from awards. We ask all delegates to be conscious of the histories and context of their countries or characters for their committees. Many of our committees focus on the stories and topics relating to historically oppressed and marginalized communities and regions. While these committees are simulations, the histories behind them are real, and disrespect towards the histories and existences of people represented in our committees will not be tolerated. On our website, we have an anonymous report form if delegates encounter such actions. While we hope to avoid the need for such, this form will be checked regularly by our Secretariat to ensure that all delegates at FIMUN 37 can enjoy their weekend comfortably.


## Land Acknowledgement

We acknowledge that our university is located on the ancestral homelands of sovereign Native nations, including the Tequesta, the Calusa, and today, the Seminole Tribe of Florida, and the Miccosukee Tribe of Indians of Florida. We pay our respects to the traditional custodians, the Elders past and present, by fully recognizing Indigenous sovereignty as well as the historical and contemporary relationship between Indigenous peoples and their traditional homelands. It is within our responsibility as an academic institution to uphold knowledge about the history of our institution with the original stewards of this land that we live, learn, and work on. We encourage our delegates to read and learn about ways to support our local Indigenous communities in their efforts to preserve Seminole and Miccosukee land and water rights, cultural practices, and the conservation of the environment.

Consistent with our University's commitment to diversity, equity, and inclusion, FIU is working towards creating an academic environment that is inclusive of Indigenous students, faculty, and staff who have often been rendered invisible due to structural discriminatory practices. At FIU, we hold ourselves accountable to serving local, regional and worldwide Indigenous communities through academic policy-oriented research, education, partnerships, community service, as well as enrollment initiatives to overcome the effects of Indigenous exclusion and erasure in our own academic institution. It is our hope that acknowledging the land helps us to better understand that harm has been done and address the legacies of violence in our communities in order to create a pathway to true healing



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# Recognizing

## Rakesh and Rachanee “Mei” Sarna

### Founders, Rakesh, Mei, and Teddy Sarna Model UN Scholarship Endowment



The Rakesh, Mei, and Teddy Sarna Model UN Scholarship Endowment was established by Rakesh and Mei Sarna in honor of their beloved golden retriever, Teddy, whose unwavering love and kindness left a lasting impact on all who knew him. Inspired by the dedication and excellence of FIU’s Model UN team, the Sarnas sought to ensure that talented students facing financial barriers would have the resources needed to participate, compete, and succeed on the global stage.

Rakesh Sarna, ’21, is a distinguished global leader with over 38 years of executive experience in hospitality, specializing in operational management, strategic brand development, and stakeholder engagement. He earned his Master of Arts in Global Affairs from FIU’s Steven J. Green School of International and Public Affairs, a degree he proudly pursued alongside his wife, Mei Sarna.

A native of Bangkok, Mei Sarna has over 25 years of experience with luxury hospitality brands such as Four Seasons and Hyatt and serving as a senior advisor in service excellence across multiple countries. A dedicated advocate for education and global citizenship, Mei also holds a Master of Arts in Global Affairs from FIU. Together, the Sarnas have established multiple scholarship programs in the U.S. since 2019, reinforcing their commitment to empowering the next generation through education, leadership, and international engagement.

As proud alumni of the Green School, the Rakesh, Mei, and Teddy Sarna Model UN Scholarship Endowment will ensure that future FIU Model UN students have the opportunity to develop their diplomatic skills, expand their global perspectives, and continue representing FIU on the world stage—without financial limitations. Through their generosity, the Sarnas are investing in the leaders of tomorrow and leaving a lasting legacy of excellence and opportunity at FIU.

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# Keynote Speakers

## DR. ANTHONY W. PEREIRA



Anthony W. Pereira is the Director of the Kimberly Green Latin American and Caribbean Center and a Professor in the Department of Politics and International Relations at Florida International University. Previously, he was the founding director of the Brazil Institute at King's College London (2010–2020) and later a professor in the School of Global Affairs. His research focuses on authoritarianism, democracy, human rights, public security, environmental issues, and Latin American international relations. He holds degrees from Sussex University (B.A.) and Harvard University (M.A., Ph.D.). Pereira has taught at institutions including the New School for Social Research, Tufts, Tulane, and the University of East Anglia. He has received Fulbright fellowships and grants from FAPESP, the British Academy, and the Mellon Foundation. His books analyzing Brazil's history (*Modern Brazil*), right-wing authoritarianism (*Right-Wing Authoritarianism Within and Beyond Latin America*), comparative authoritarian rule (*Political Injustice*), and contemporary Brazilian society (*Understanding Contemporary Brazil*). His research appears in leading journals on Latin American politics.

## DR. MOHAMED K. GHUMRAWI



Dr. Mohamed K. Ghumrawi holds a Ph.D. in International Relations (2022) and an M.A. in International Studies (2017). He is Assistant Director of the Mohsin and Fauzia Jaffer Center for Muslim World Studies at FIU and faculty director of the FIU Model UN program. He founded the “FIU in the Middle East” study abroad program and serves on the Board of the Jerusalem Peace Institute. An adjunct professor in Politics and International Relations, his research focuses in politics and IR of the Middle East, with specific expertise on the Palestinian diaspora and Palestinian-Israeli relations. He also teaches and conducts research in multiple subfields of IR and political science, including strategic studies, national security studies, and the intersectionality of social and human rights movements globally, as well as race and ethnic politics. His publications cover Islamophobia and Muslim-Jewish relations, including *Muslims and Jews in 7th Century Jerusalem* (2016) and *Muslim-Sephardi Relations* (2014).

# CONFERENCE SCHEDULE

**FRIDAY-**

**MARCH 14TH**

**12:30- 2:00 PM**

**2:00- 3:15 PM**

**3:30- 5:00 PM**

**5:30- 8:15 PM**

**SATURDAY-**

**MARCH 15TH**

**10:00- 11:00 AM**

**11 AM- 1:00 PM**

**1:00- 3:00 PM**

**4:00- 6:00 PM**

**7:30- 9:00 PM**

**SUNDAY-**

**MARCH 16TH**

**10:45- 12:15 PM**

**12:30- 1:30 PM**

**Registration**

**Opening Ceremonies**

**Committee Session I**

**Committee Session II**

**Committee Session III**

**Lunch Break**

**Committee Session IV**

**Committee Session V**

**Delegate Social**

**Committee Session VI**

**Closing Ceremonies**



# COMMITTEE ROOMS

## GENERAL ASSEMBLY

**SIPA 125**

**World Trade Organization  
(WTO)**

**CBC 155**

**UN Women**

**CBC 149**

**United Nations Trusteeship  
Council**

## SPECIALIZED AGENCY

**SIPA II 2260**

**São Paulo Forum**

**SIPA I 100**

**Organization of Islamic  
Cooperation (OIC)**

**RDB 2007**

**United Nations Office on Legal  
Affairs (OLA)**

**RDB 2006**

**United Nations Correspondents  
Association (UNCA)**

**RDB 2001**

**Everglades National Park:  
Council of Critters**

**SIPA I 103**

**Kicking It With Corruption:  
International Federation of  
Association Football (FIFA),  
2021**

# COMMITTEE ROOMS

**RDB 2005**

**Bombs Dropped: Vault 37  
Board of Designees**

## CRISIS COMMITTEE

**PC 447**

**Spain, but the 'S' is Silent: Court  
of Charles V, 1530**

**PC 310**

**Betting on Green or Black:  
National Security Council, 1975**

**PC 331**

**Thistles and Thrones: Fall of  
the Golden Horde, 1300s**

**PC 425**

**X Marks the Spot: Twitter  
Board of Directors, 2022**

**PC 212**

**It's Getting Spicy Here: The  
War for Arrakis**

**PC 438**

**Do You Catch My Drift? United  
Automobiles Environmental  
Programs**

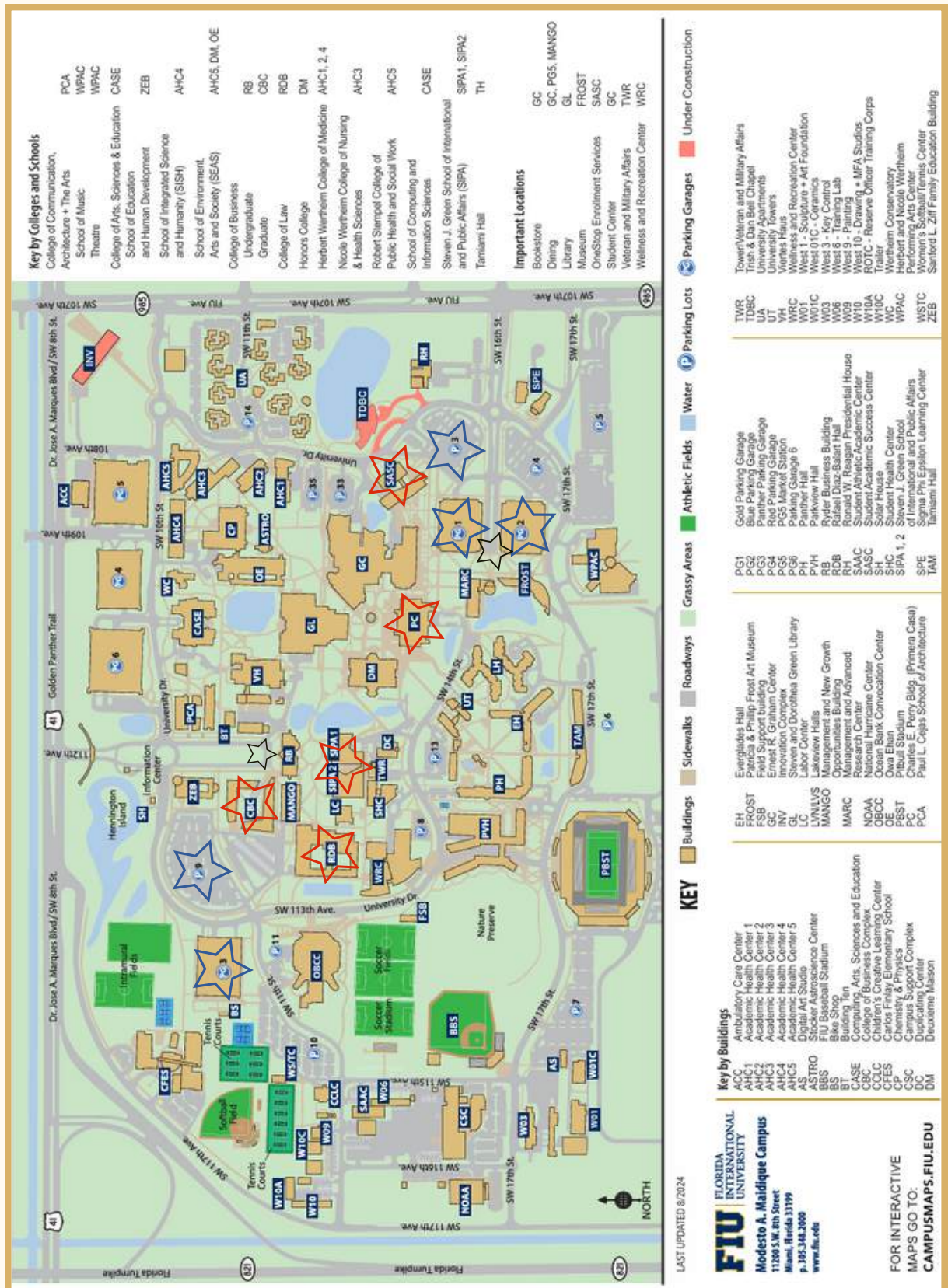
**PC 441**

**Ad Hoc Committee**

**SASC 150**

**Opening & Closing Ceremonies**

# Map of University



**Key by Colleges and Schools**  
 College of Communication, Architecture + The Arts  
 School of Music Theatre  
 College of Arts, Sciences & Education  
 School of Education and Human Development  
 School of Integrated Science and Humanity (SISH)  
 School of Environment, Arts and Society (SEAS)  
 College of Business  
 Undergraduate Graduate  
 College of Law  
 Honors College  
 Herbert Wertheim College of Medicine  
 Nicole Wertheim College of Nursing & Health Sciences  
 Robert Stempel College of Public Health and Social Work  
 School of Computing and Information Sciences  
 Steven J. Green School of International and Public Affairs (SIPA)  
 Tamiami Hall

**Important Locations**  
 Bookstore  
 Dining  
 Library  
 Museum  
 One-Stop Enrollment Services  
 Student Center  
 Veteran and Military Affairs  
 Wellness and Recreation Center  
 GC  
 PGS, MANGO  
 GL  
 FROST  
 SASC  
 GC  
 TWR  
 WRC

**Key**  
 Buildings  
 Sidewalks  
 Roadways  
 Grassy Areas  
 Athletic Fields  
 Water  
 Parking Lots  
 Parking Garages  
 Under Construction

**Key by Buildings**  
 ACC  
 AHC1  
 AHC2  
 AHC3  
 AHC4  
 AHC5  
 AS  
 ASTRO  
 BBS  
 BS  
 BT ASE  
 CAC  
 CCLC  
 CFES  
 CP  
 CSC  
 DC  
 DMI

**Key by Buildings (continued)**  
 Everglades Hall  
 Patricia & Philip Frost Art Museum  
 Field Support building  
 Ernest R. Graham Center  
 Innovation Complex  
 Laboratory  
 Labor Center  
 Lakewood Halls  
 Management and New Growth  
 Opportunities Building  
 Research Center  
 National Hurricane Center  
 National Convocation Center  
 Ova Elean  
 Pibut Stadium  
 Charles E. Perry Bldg. (Primmer Casa)  
 Paul L. Rojas School of Architecture  
 PCA

**Key by Buildings (continued)**  
 Ambulatory Care Center  
 Academic Health Center 1  
 Academic Health Center 2  
 Academic Health Center 3  
 Academic Health Center 4  
 Academic Health Center 5  
 Digital Art Studio  
 Stocker Astrosciences Center  
 FIU Baseball Stadium  
 Blex Shop  
 Building Ten  
 Computing Building  
 Children's Creative Learning Center  
 Carlos Finlay Elementary School  
 Children's Health Center  
 Chemistry & Physics  
 Campus Support Complex  
 Duplicating Center  
 Dixieville Maison

**Key by Buildings (continued)**  
 Tower/Veteran and Military Affairs  
 Trish & Dan Bell Chapel  
 University Apartments  
 University Towers  
 Veterans Hall  
 West 11th Sculpture + Art Foundation  
 West 01C - Ceramics  
 West 3 - Key Control  
 West 6 - Training Lab  
 West 9 - Printing  
 West 10 - Drawing + MFA Studios  
 West 11 - Painting  
 West 12 - Reserve Officer Training Corps  
 Tower  
 Wertheim Conservatory  
 Herbert and Nicole Wertheim Performing Arts Center  
 Women's Softball/Tennis Center  
 Sanford L. Ziff Family Education Building

☆ Parent Drop Off Area   ☆ Committee Room/ Ceremonies   ☆ Preferred Parking/Metered Parking Location



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# Committee Staff



**World Trade Organization (WTO)**  
Director: Leticia Kato  
Chair: Mariya Shevchenko

**UN Women**  
Director: Loren Vincent  
Chair: Liz'Angela Tillias

**United Nations Trusteeship Council**  
Director: Jason Salguero  
Chair: Nicholas Veliz

**São Paulo Forum**  
Director: Angie Zuleta  
Chair: Natalie Alguera

**Organization of Islamic Cooperation (OIC)**  
Director: Anas Ebrahim  
Chair: Martin Brown

**United Nations Office on Legal Affairs (OLA)**  
Director: Archer Amon  
Chair: Stephen Pella

**United Nations Correspondents Association (UNCA)**  
Director: Grace Martinez  
Chair: Cosette Lipscomb

**Everglades National Park: Council of Critters**  
Director: Aidan Papke  
Chair: Justin Jean-Baptiste

**Kicking It With Corruption: International Federation of Association Football (FIFA), 2021**  
Director: Sebastian Lorenzo & Tracy Mussotte  
Chair: Cayetana Velasco

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# Committee Staff

**Bombs Dropped: Vault 37 Board of Designees**  
Director: John Weaver  
Chair: Xavier Bauman

**Spain, but the 'S' is Silent: Court of Charles V, 1530**  
Director: Andrew Vazquez  
Chair: Nicolas Navarro Lack

**Betting on Green or Black: National Security Council, 1975**  
Director: Deborah Ruiz  
Chair: Kenny Nava

**Thistles and Thrones: Fall of the Golden Horde, 1300s**  
Director: Polina Evdokimova  
Chair: Mariyam Temirbayeva

**X Marks the Spot: Twitter Board of Directors, 2022**  
Directors: Logan Craine & Danielle Leon  
Chair: Felipe Posada

**It's Getting Spicy Here: The War for Arrakis**  
Directors: Conor Moore & Camila Ramirez Fayad  
Chair: Marco Garcia

**Do You Catch My Drift? United Automobiles Environmental Programs**  
Directors: Max Keek & Lucas Sastre  
Chair: Sofia Nava Marron

**Ad Hoc Committee**  
Director: Mateo Padron  
Chair: Virnia Aparicio Camacho



# Rules of Procedure

Point of Motion	Purpose	Debate	Vote
Point of Personal Privilege	A delegate is impeded for some reason from participating in formal or informal debate	None	None
Point of Parliamentary Inquiry	Ask the Moderator a question regarding the rules of procedure	None	Majority
Point of Order	Indicates an error in parliamentary procedure	None	Majority
Unmoderated Caucus	Facilitates unregulated debate during committee session	None	Majority
Moderated Caucus	Facilitate moderated substantive debate at critical junctures in the discussion	None	Majority
Suspension of the Meeting	To suspend the meeting until the next committee session	None	Majority
Introduction of Draft Resolution	Normally introduce a working paper as a Draft Resolution	None	Majority
Introduction of Amendment(s)	Normally introduce an amendment and vote on proposed amendment(s)	None	Majority
Closure of Debate	Ends debate without a substantive vote	2A	2/3rds
Adjournment of the Meeting	Adjourns the meeting until FIMUN 2026	None	Majority
Table a Draft Resolution	Postpones debate on a Draft Resolution during committee session	2F/2A	2/3rds
Reordering of Draft Resolution	Delegates can move to reorder Draft Resolutions	None	Majority
Roll Call Vote	After debate has closed, a delegate may move to have each country vote one-by- one	None	Majority
Set the Speakers Time	To set or change the speakers time	2F/2A	Majority
Speakers List	Opens or closes a speaker's list.	2F/2A	2/3rds

2F/2A = 2 For and 2 Against



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# Awards Breakdown

At FIMUN, we believe in a transparent award distribution. Below is the standard that we use at FIMUN to determine individual and delegation awards.

## Individual awards:

Our policy is to award delegates who show constructive leadership, exhibit knowledge on the topics at hand, maintain country or position policy, and positively affect committee as a whole. We do not award delegates whose “leadership styles” include any form of bullying or intimidation tactics. We have a very strict anti-bullying policy and will report any such instances to delegation sponsors to determine the proper course of action.

In our general assembly committees, specialized committees, and crisis committees award number will be determined by the size of the committee. However, only one Best Delegate award will be given in each committee. A special exception is the Ad-Hoc, which will have three Best Delegate Awards and multiple Diplomatic Commendations.

Best Delegate – 5 points

Outstanding Delegate – 4 points

Honorable Mention – 3 point

Diplomatic Commendation – 2 points

## Delegation awards:

Delegation awards are split into two categories: small delegations and large delegations. Every year we determine the “cut-off” for small delegations by finding the median number of delegates from all delegations registered and we do our best to ensure that the small-to-large delegation ratio is roughly 50%-50%. This year, the median number of delegates is 15. Therefore, for this year’s delegation awards, in order to be considered a small delegation, you must have a total delegate count of 14 or fewer. In order to be considered a large delegation, you must have a total delegate count of 15 or more.

In calculating the delegation awards, we determine the winners of best and outstanding large and small delegation awards through a ratio system. To simplify it, we divide the total points that a delegation received by the number of committees assigned to the delegation, so dual-delegation committees count as one. The delegation with the best overall ratio of points-to-committees wins best large, and so on.

# Dining Options



## HOURS OF OPERATION SPRING 2025

MODESTO A. MAIDIQUE CAMPUS

	MONDAY - THURSDAY	FRIDAY	SATURDAY	SUNDAY
<b>Graham Center</b>				
<b>8th Street Campus Kitchen</b>	7:00 AM - 11:00 PM	8:00 AM - 9:00 PM	9:00 AM - 9:00 PM	9:00 AM - 9:00 PM
<b>Sushi Maki</b>	10:30 AM - 7:00 PM	10:30 AM - 5:00 PM	Closed	Closed
<b>Almazar</b>	11:00 AM - 6:00 PM	11:00 AM - 4:00 PM	Closed	Closed
<b>Subway</b>	10:30 AM - 9:00 PM	10:30 AM - 3:00 PM	Closed	Closed
<b>Pollo Tropical</b>	10:30 AM - 6:00 PM	10:30 AM - 4:00 PM	Closed	Closed
<b>Panera</b>	8:30 AM - 6:30 PM	8:30 AM - 3:30 PM	Closed	Closed
<b>Café Bustelo</b>	7:00 AM - 5:00 PM	7:00 AM - 5:00 PM	9:00 AM - 3:00 PM	Closed
<b>Sergio's Go</b>	10:30 AM - 6:00 PM	Closed	Closed	Closed
<b>Pincho</b>	11:00 AM - 5:30 PM	Closed	Closed	Closed
<b>Jamba Juice</b>	8:00 AM - 4:00 PM	8:00 AM - 2:00 PM	Closed	Closed
<b>Chili's</b>	11:00 AM - 9:00 PM	11:00 AM - 6:00 PM	Closed	Closed
<b>Faculty Club</b>	11:30 AM - 2:00 PM	11:30 AM - 2:00 PM	Closed	Closed
<b>Miro's Food Truck</b>	11:30 AM - 5:30 PM	11:30 AM - 2:30 PM	Closed	Closed
<b>The Salty Donut</b>	7:00 AM - 7:00 PM	7:00 AM - 5:00 PM	Closed	Closed
<b>Meal Plan Office</b>	9:00 AM - 4:30 PM	9:00 AM - 4:30 PM	Closed	Closed
<b>Recreation Center</b>				
<b>Tropical Smoothie Café</b>	10:00 AM - 8:00 PM	10:00 AM - 8:00 PM	10:30 AM - 5:00 PM	11:00 AM - 4:00 PM
<b>M.A.N.G.O</b>				
<b>Panda Express</b>	10:30 AM - 5:30 PM	10:30 AM - 3:30 PM	Closed	Closed
<b>Starbucks</b>	8:00 AM - 6:00 PM	8:00 AM - 3:00 PM	Closed	Closed
<b>The Halal Shack</b>	10:30 AM - 6:30 PM	10:30 AM - 2:00 PM	Closed	Closed
<b>Green Library</b>				
<b>Auntie Anne's Market</b>	10:00 AM - 7:00 PM	10:00 AM - 5:00 PM	Closed	Closed
<b>Starbucks GL</b>	7:30 AM - 9:00 PM	7:30 AM - 7:00 PM	9:00 AM - 3:00 PM	11:00 AM - 4:00 PM
<b>Half Moon Cart</b>	8:00 AM - 5:00 PM	8:00 AM - 4:00 PM	Closed	Closed
<b>University Towers</b>				
<b>Crave</b>	24/7	24/7	24/7	24/7
<b>Market - Breezeway</b>	11:00 PM - 1:00 AM	11:00 AM - 12:00 AM	12:00 PM - 12:00 AM	12:00 PM - 12:00 AM
<b>Parking Garage 5</b>				
<b>Chick-fil-A</b>	10:30 AM - 7:00 PM	10:30 AM - 4:00 PM	11:30 AM - 4:00 PM	Closed
<b>Dunkin</b>	7:00 AM - 2:30 PM	Closed	Closed	Closed
<b>Auntie Anne's Cinnabon</b>	9:00 AM - 7:00 PM	9:00 AM - 5:00 PM	Closed	Closed
<b>Crepe King</b>	9:00 AM - 6:00 PM	9:00 AM - 6:00 PM	Closed	Closed
<b>Mia's Shack</b>	10:30 AM - 5:00 PM	10:30 AM - 3:00 PM	Closed	Closed
<b>Parking Garage 6</b>				
<b>Half Moon Empanada's</b>	8:00 AM - 6:00 PM	8:00 AM - 4:00 PM	Closed	Closed
<b>Chemistry &amp; Physics</b>				
<b>Half Moon Bike</b>	8:30 AM - 4:30 PM	8:30 AM - 4:00 PM	Closed	Closed